



Risk is inherent in any organisation, including MACS.

**The identification and prudent management of risk is central to delivering our
MACS 2030 Strategy**

Risk can and will manifest itself in many forms and has the potential to impact MACS' missional, ethical, reputational, regulatory, operational and financial performance and, thereby the achievement of our MACS 2030 Strategy.

By identifying, understanding and managing risk, we provide greater certainty and confidence for our students, parents, employees, contractors, partners, volunteers and regulators.

Risks faced by MACS are managed on an enterprise-wide basis and risk management is embedded in all MACS' activities, functions and processes. We use our risk management capabilities to maximise the value generated from our educational activities, and in doing so, encourage performance and innovation.

Risk events are identified, assessed and resolved in a consistent manner, and are used to build a more resilient MACS for the future.

Risk controls are designed and implemented to manage risks and support the achievement of the MACS 2030 Strategy. A risk-based approach is applied to test the effectiveness of controls and, where necessary, controls are strengthened.

Risk management performance is monitored, reviewed and reported to the MACS Board, via the Child Safety and Risk Management Board Committee.

Managing risk effectively is an important instrument for enabling our shared purpose to form lives of faith, hope and love in the light of Jesus Christ. It is critical to our continued growth and to support our vision to equip our young people with the knowledge and skills to live meaningful lives and enrich the world around them.

Dr Edward Simons
MACS Executive Director

Gerard Dalbosco
MACS Board Chair

May 2025

D25/48652